

Appendix 3

Paul Follows	Leader of the Council	LGR, Devolution (lead), Regional and Strategic Partnerships, Communications and Public Engagement, Debt Resolution (secondary) & Corporate Strategy (secondary)
Shaun Macdonald	Deputy Leader of the Council	Property and Assets, Community Safety, Key Partners Lead (Police, Fire & Rescue, NHS, Local Resilience Forum) & Devolution (secondary)
Alan Ashbery	Portfolio Holder for Transport, Infrastructure and Regulatory Services	Transport (including Highways), Major Infrastructure Projects (lead), Planning, Regulatory Services (including Trading Standards), Enforcement & Parking
Ann-Marie Barker	Portfolio Holder for Environment, Place and Economy	Waste Management, Green Spaces, Sustainability, Economic Development, Placemaking, Skills, Adult Learning, Leisure & Libraries, Arts and Culture
Victoria Kiehl	Portfolio Holder for Governance, Democracy and Corporate Services	Democratic Services, Governance, Standards, Legal, Risk Management, HR, EDI (lead), Corporate Services, Corporate Strategy (secondary), Local Committees (lead), Annual Plan & Performance Tracking
Julia McShane	Portfolio Holder for Housing and Communities	Social/Council Housing (construction, maintenance & tenant engagement), Homelessness, Housing Association Partners, Community Services & Partnerships (including VCO's). Public Health (Secondary). HRA (Secondary).
Ellen Nicholson	Portfolio Holder for Adult Social Care and Health	Adult Social Care (incl. commissioning), Adult Social Care Operations (Legal/Transport/Finance), Adults Mental Health, Prevention Partnerships & Safeguarding (secondary), Care Act Duties. Public Health (Lead)
Leslie Rice	Portfolio Holder for Finance	Finance (Revenue & Benefits, Accounting & Treasury), Procurement, Internal Audit & Debt Resolution (Lead), General Fund and HRA (Lead)
Dale Roberts	Portfolio Holder for Transformation, Digital and Customer Experience	Customer Services, Transformation, IT (incl. digital & data), Insight (data/digital), Organisational Development, & Corporate Strategy (lead)
Liz Townsend	Portfolio Holder for Children, Families and Education	Children's Social Care, Special Educational Needs and Disabilities (SEND), Commissioning, Education Services, Early Help and Family Support, Public Health Functions for Children, Children and Adolescent Mental Health, Youth Services, Quality Assurance and Safeguarding Governance (Lead), Children's Services Operations (Legal/Transport/Finance). Public Health (Secondary)